

**GROUP QUARTERLY RESULTS**

| <i>In RM million unless otherwise stated</i>                                                               | 1st<br>Quarter | 2nd<br>Quarter | 3rd<br>Quarter | 4th<br>Quarter | 2026<br>YTD |
|------------------------------------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|-------------|
| Revenue                                                                                                    | 3,051.8        | 3,010.1        | 2,675.5        | 3,041.7        | 11,779.1    |
| Operating profit                                                                                           | 416.3          | 443.4          | 283.5          | 563.6          | 1,706.8     |
| Share of results of associates                                                                             | 99.1           | 119.5          | 80.0           | 90.4           | 389.0       |
| Share of results of joint ventures                                                                         | (0.5)          | 1.7            | 1.8            | 0.2            | 3.2         |
| Profit before interest and tax                                                                             | 514.9          | 564.6          | 365.3          | 654.2          | 2,099.0     |
| Interest income                                                                                            | 6.7            | 6.8            | 6.8            | 7.2            | 27.5        |
| Finance costs                                                                                              | (33.2)         | (33.3)         | (31.5)         | (30.8)         | (128.8)     |
| Net foreign currency translation (loss)/gain on<br>foreign currency denominated borrowings<br>and deposits | (1.4)          | 112.1          | 14.3           | (14.4)         | 110.6       |
| Profit before tax                                                                                          | 487.0          | 650.2          | 354.9          | 616.2          | 2,108.3     |
| Tax expense                                                                                                | (112.0)        | (113.7)        | (66.7)         | (106.3)        | (398.7)     |
| Profit after tax                                                                                           | 375.0          | 536.5          | 288.2          | 509.9          | 1,709.6     |
| Attributable to:                                                                                           |                |                |                |                |             |
| Owners of the parent                                                                                       | 369.4          | 528.5          | 283.3          | 500.8          | 1,682.0     |
| Non-controlling interests                                                                                  | 5.6            | 8.0            | 4.9            | 9.1            | 27.6        |
|                                                                                                            | 375.0          | 536.5          | 288.2          | 509.9          | 1,709.6     |
| Basic earnings per share (sen)                                                                             | 5.95           | 8.46           | 4.51           | 7.97           | 26.89       |
| <b>Profit before interest and tax<br/>on segmental basis</b>                                               |                |                |                |                |             |
| Plantation                                                                                                 | 423.3          | 485.0          | 341.0          | 461.1          | 1,710.4     |
| Resource-based manufacturing                                                                               | 89.5           | 83.5           | 15.9           | 159.5          | 348.4       |
| Other operations                                                                                           | (1.2)          | (3.6)          | 2.5            | (1.8)          | (4.1)       |
|                                                                                                            | 511.6          | 564.9          | 359.4          | 618.8          | 2,054.7     |
| Unallocated corporate net income/(expense)                                                                 | 3.3            | (0.3)          | 5.9            | 35.4           | 44.3        |
|                                                                                                            | 514.9          | 564.6          | 365.3          | 654.2          | 2,099.0     |